

# The Emergence of Team Sector Management Strategies

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# Overview

- Background on Shared Mental Models
- Research Question
- Experimental Platform
- Research Hypothesis
- Method
- Results
- Conclusion

# Shared Mental Models

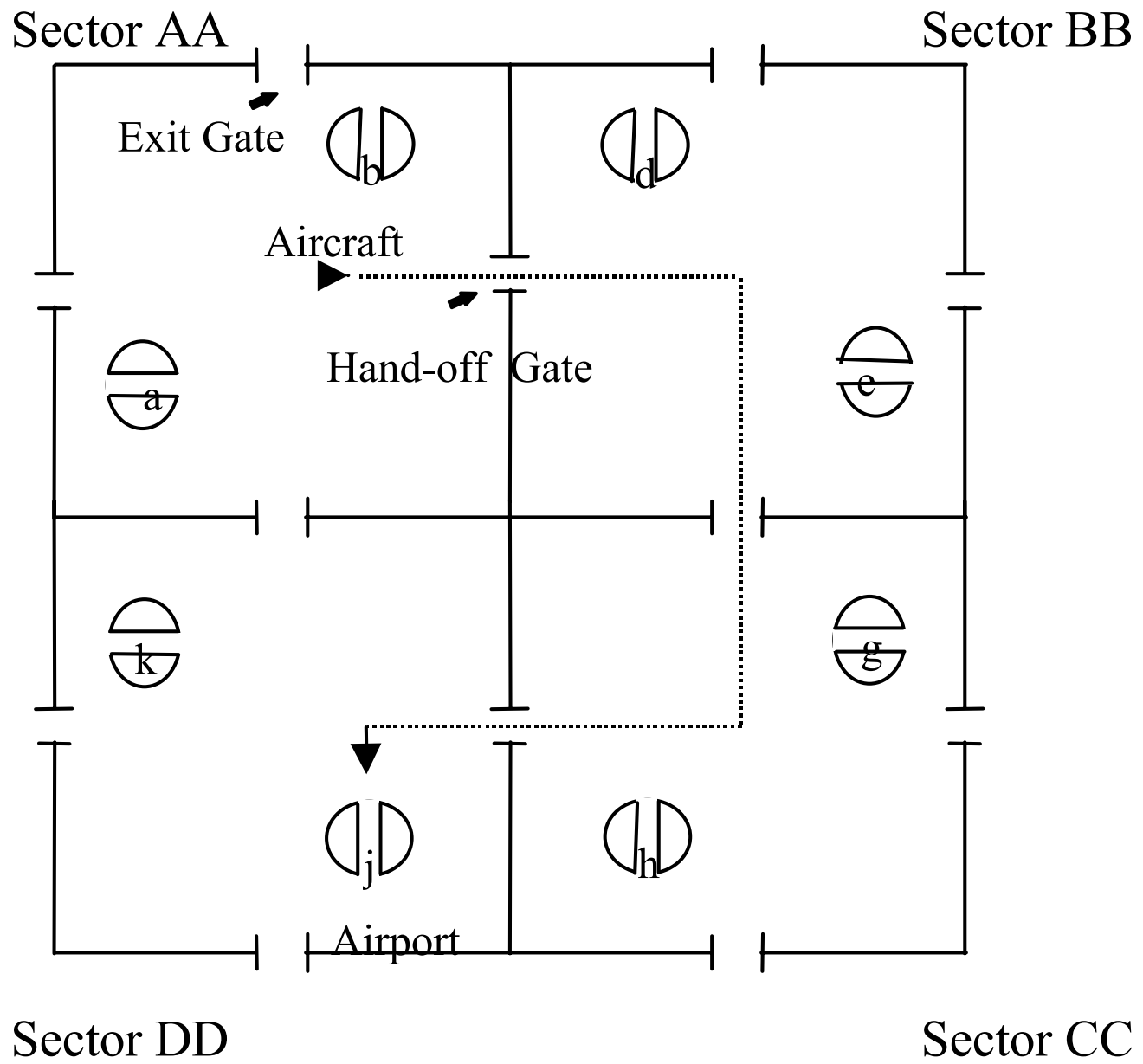
- Common set of set of expectations about what will happen in a mission
- Expectations include:
  - Time sequencing of events
  - Tasks to perform
  - Coordination of individual effort

# Research Question

- Research suggests that shared mental models are necessary for effective team performance.
- Do teams with more complete shared mental models outperform teams with less complete shared mental models?

# Experimental Platform

- Simulated multi- sector Air Traffic Control (AAT) radar environment
  - Extension of single sector air traffic scenario test
- Participants work as a 4-person team
  - Control traffic within their airspace and coordinate the transfer of aircraft among team members.



# Research Hypothesis

- $H_1$ : High performing teams will have well defined traffic flow patterns that will be more consistently followed by team members

# Method: Participants

- 125 paid volunteers (18-30 years old)
- Randomly assigned to one of 30 4-person teams



**SECTOR INFO**

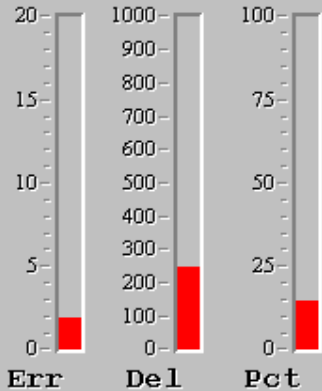
**Landing**

a →  
b ↑

**Time**

1620  
000000

**Score**

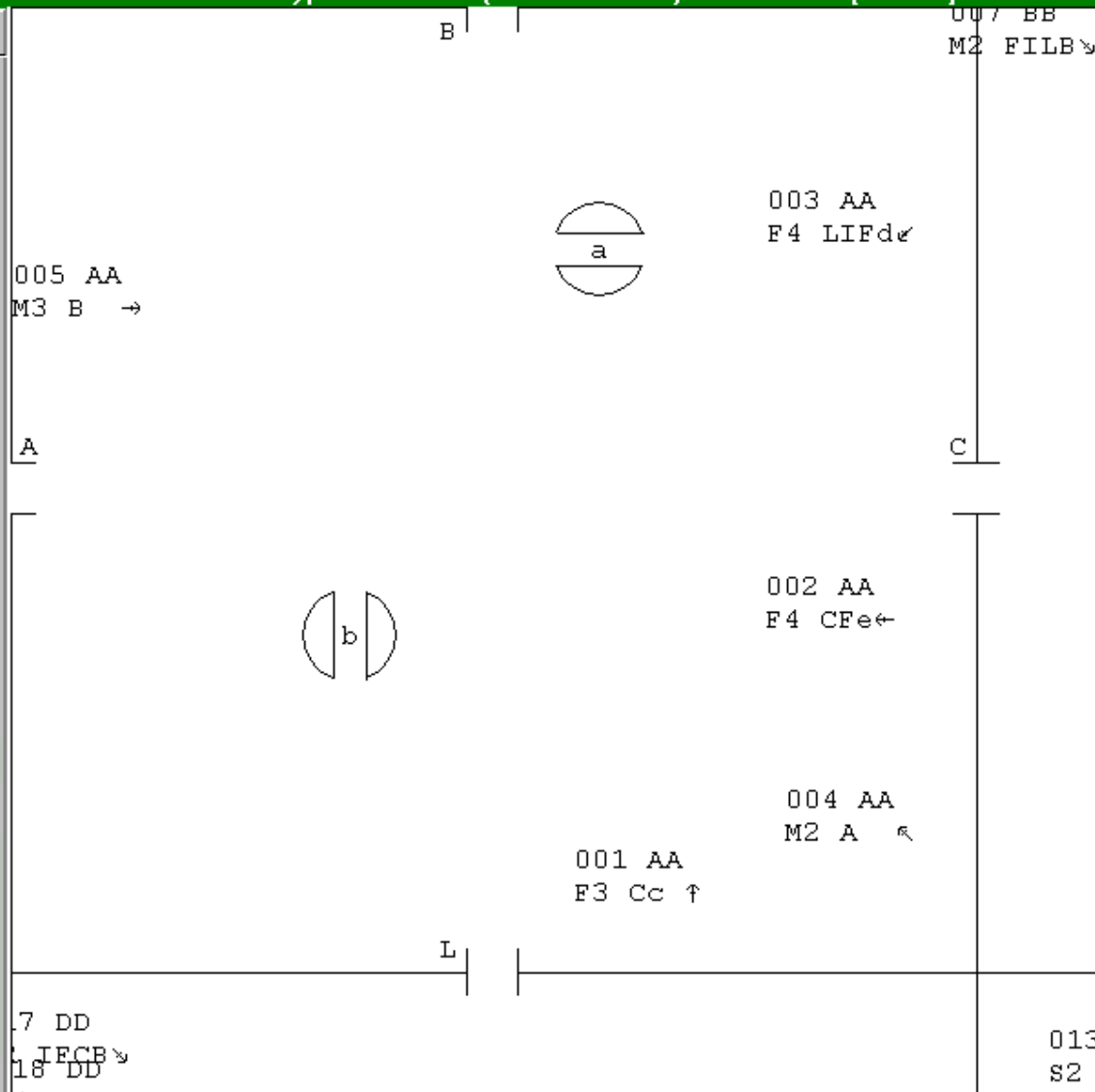


**Pilot Readback**

Roger, Level 3

**Sector Message**

From BB: Request  
H/O, Gate C, AC 013



**COMMAND**

REPEAT

**Heading**  
7 0 1  
6 2  
5 4 3

**Speed**  
F  
M  
S

**Level**  
4  
3  
2  
1

**Handoff To**  
AA BB  
DD CC

5 Miles

**INTER-SECTOR MESSAGE**

With Restrictions

To		Do		What		Where		With Who				Heading			Speed			Level				
AA	BB	Request	Handoff	Control	AA	C	BB	AA	BB	CC	DD	7	0	1	F	4				SEND		
DD	CC	Accept	Traffic	None	L		F	001	006	011	016	6		2	M	3						
		Reject	Delay	Restrict	DD	I	CC	003	008	013	018	5	4	3	S	2						
								...	...	...	...					1						

CANCEL

# Method: Procedures

- Training
  - 4 hours of part task training to develop proficiency of controlling traffic and communicating with adjacent sectors
- Experiment
  - Three 28-minute scenarios consisting of 3 levels of workload based on aircraft density

# Method: Data Collection

- Recorded :
  - Aircraft trajectories
  - System outcome measures
    - Number of team safety errors
    - Amount of team aircraft delay time
    - % aircraft reaching their destination.

# Analytical Results

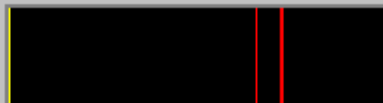
- Factor scores were used to create linear composite of system outcomes.
- Cluster analyses performed on linear composite of system outcomes
  - Six cluster solution obtained
    - One cluster (6 teams) represented high performing teams
    - One cluster (4 teams) represented low performing teams
    - Remaining clusters were not used

# Pictorial Results

- Traffic flow patterns were visually examined for high and low performing teams.
  - High performing teams
    - All had well-defined and symmetric traffic flow patterns
  - Low performing teams
    - All had disorganized asymmetric traffic flow patterns

**Errors for AA**

AC Pnlty	AP Dir
BN Pnlty	AP Spd
AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp

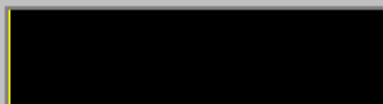


**Status for AA**

Not Connected

**Errors for DD**

AC Pnlty	AP Dir
BN Pnlty	AP Spd
AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp

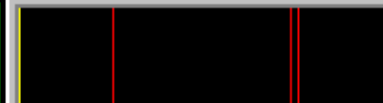


**Status for DD**

Not Connected

**Errors for BB**

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AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp

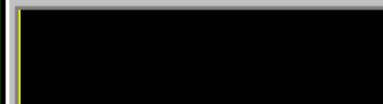


**Status for BB**

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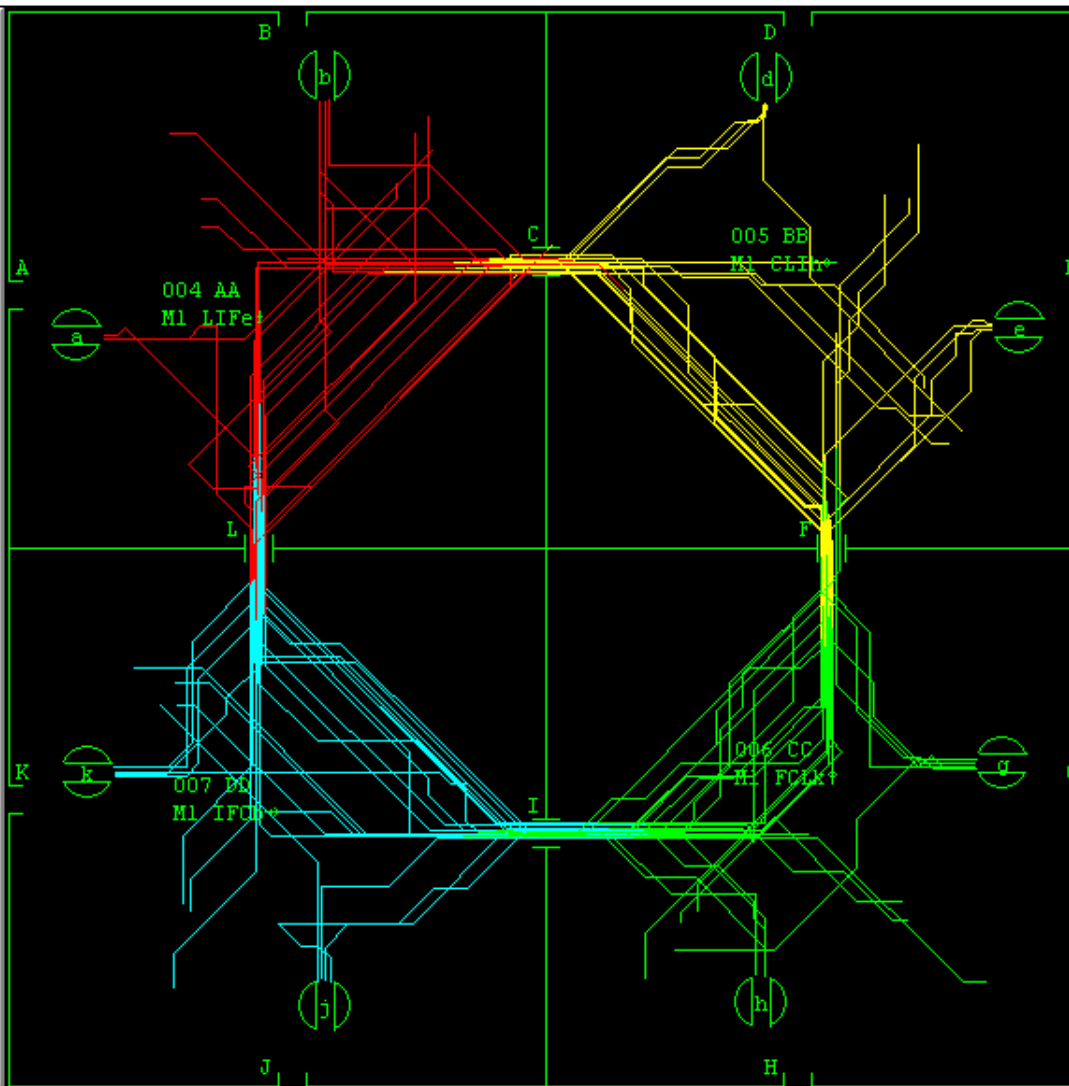
**Errors for CC**

AC Pnlty	AP Dir
BN Pnlty	AP Spd
AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp



**Status for CC**

Not Connected



Message for AA

Message for BB

Message for CC

Message for DD

START

STOP

SHUTDOWN

CLIENT AA

Time

CLIENT BB

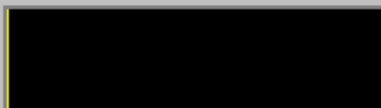
CLIENT DD

1680

CLIENT CC

**Errors for AA**

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AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp

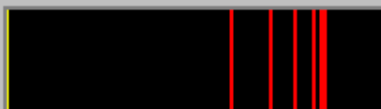


**Status for AA**

Not Connected

**Errors for DD**

AC Pnlty	AP Dir
BN Pnlty	AP Spd
AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp



**Status for DD**

Not Connected

**Errors for BB**

AC Pnlty	AP Dir
BN Pnlty	AP Spd
AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp



**Status for BB**

Not Connected

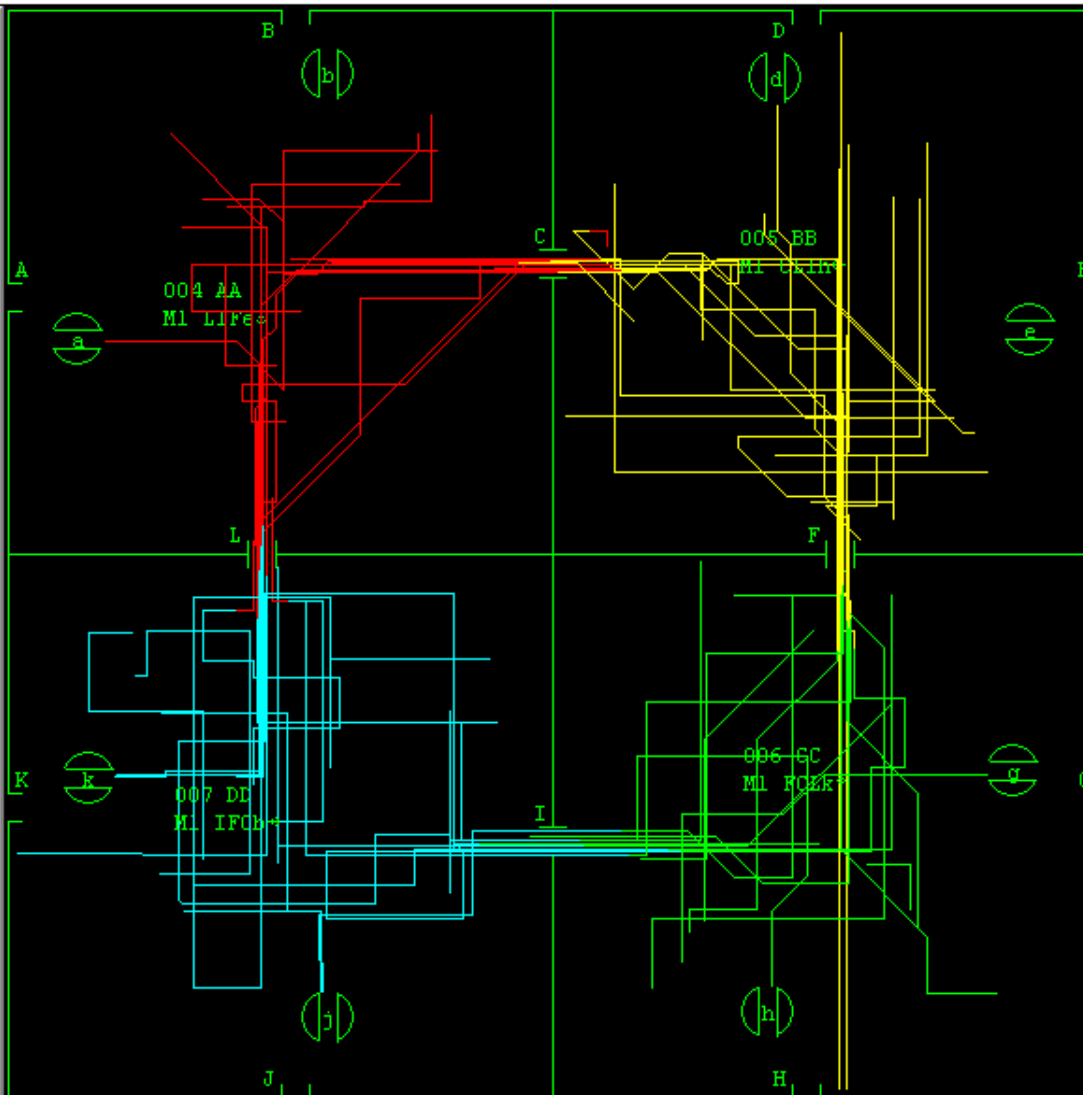
**Errors for CC**

AC Pnlty	AP Dir
BN Pnlty	AP Spd
AP Pnlty	AP Lvl
RS Pnlty	GT Spd
AC Sep	GT Lvl
BN Sep	Wr Dest
Mssd Rdb	Wr Wayp



**Status for CC**

Not Connected



**Message for AA**

**Message for BB**

**Message for CC**

**Message for DD**

START	STOP	SHUTDOWN
CLIENT AA	Time	CLIENT BB
	1680	
CLIENT DD	0	CLIENT CC

# Conclusions

- High performing teams had more well-defined traffic flow patterns that were consistently used among team members.
- The development of a shared mental model of traffic management appears to enable team members to better coordinate their individual efforts.



# Recommendations

- Test the generalizability of these results to ATC population.
- Develop expert systems to simulate team member performance for use in ATC selection battery.