

Technology Trends in Testing

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**Annual IPAC Conference, Nashville
September 2009**

Today's panel explores advances, issues, and future trends in technology-based assessment

- **Weiner:** *Survey the landscape - How has technology helped and what new issues are raised?*
- **Klion:** *Technology provides solutions but not answers: considering non-proctored assessment*
- **Fetzer:** *Advanced technology applications: Simulations & CAT*

Technology-based Assessment: Advances & Issues

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September 2009



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1. *How has technology transformed assessment practice?*
2. *How has technology helped?*
3. *What new issues are raised?*
4. *What are future practice and research needs?*

❑ *Assessment = Software*

- Test development includes IT
- Software features integral in test design, validation, norming

❑ *Process Automation*

- Changing roles: developer, proctor, HR manager, candidate
- Self-service: application, registration, examination

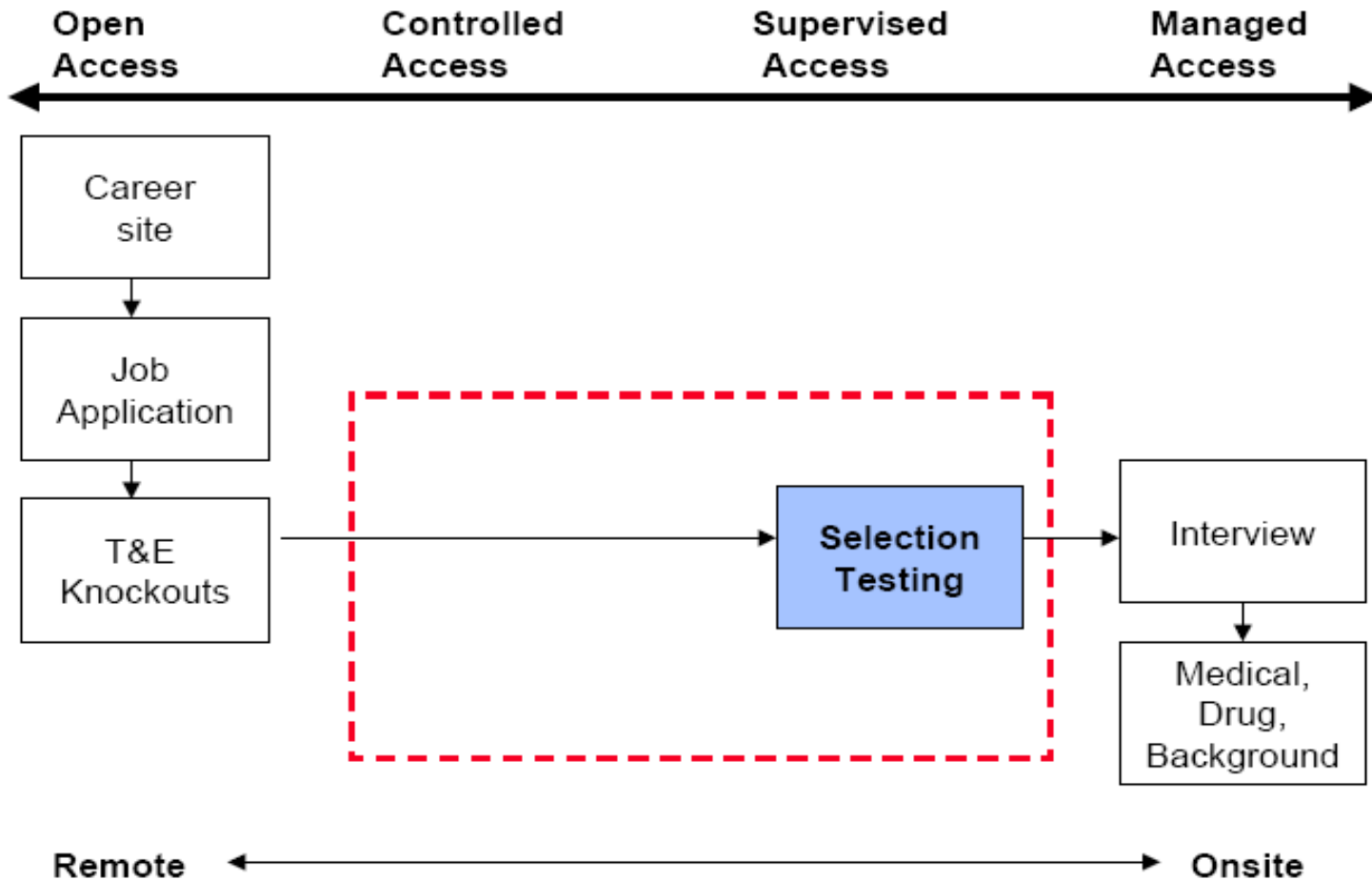
❑ *System Integration*

- Assessment information now linked to multiple systems & reused
- Strategic program management - analyze, plan, optimize

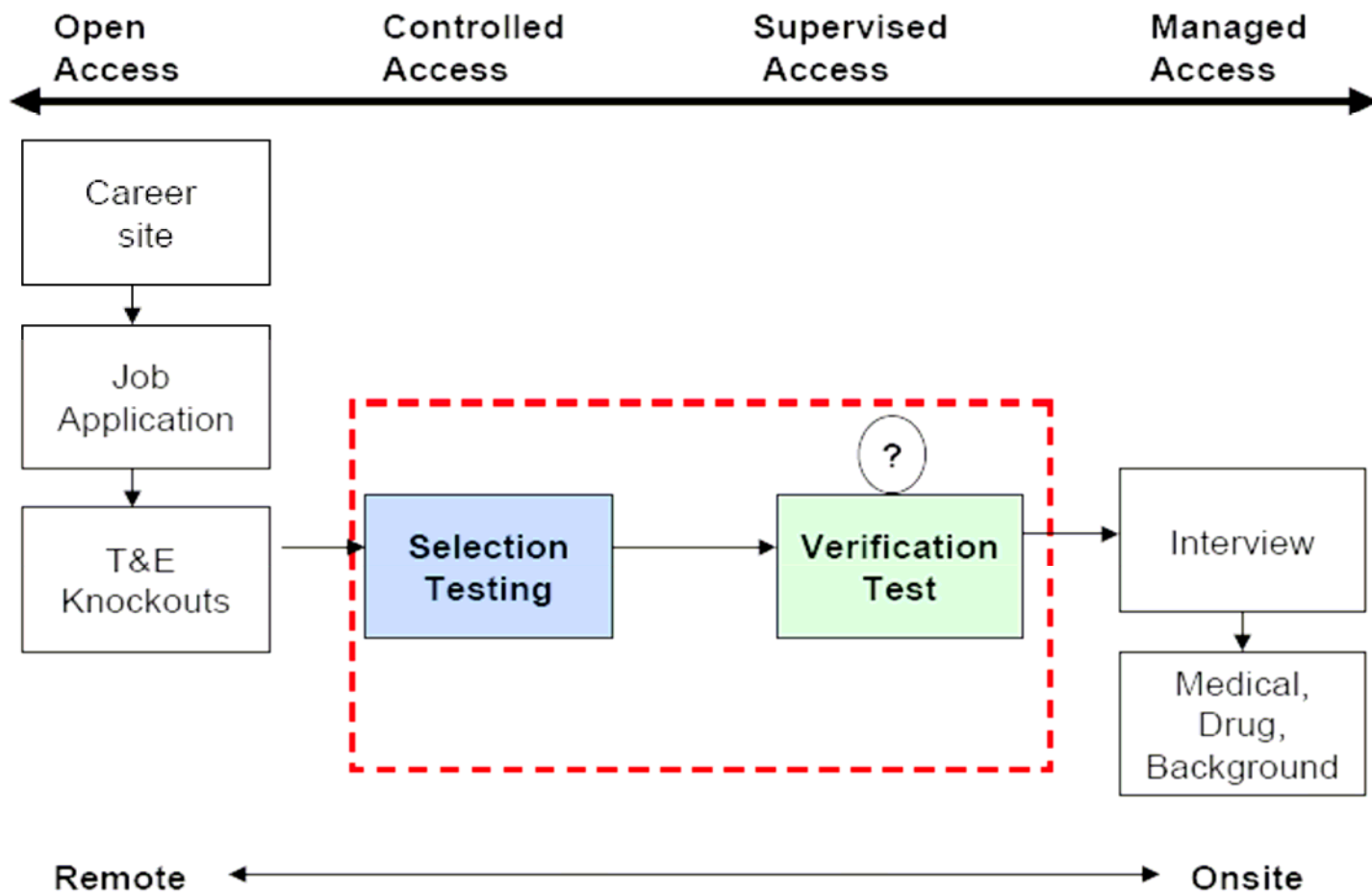
❑ *SaaS: hosted software accessed via Internet*

- Pay-as-you-go – access to best practices once reserved for elite
- Remote deployment – new assessment models (“unproctored”)

Model 1: Online Recruiting/Proctored Testing



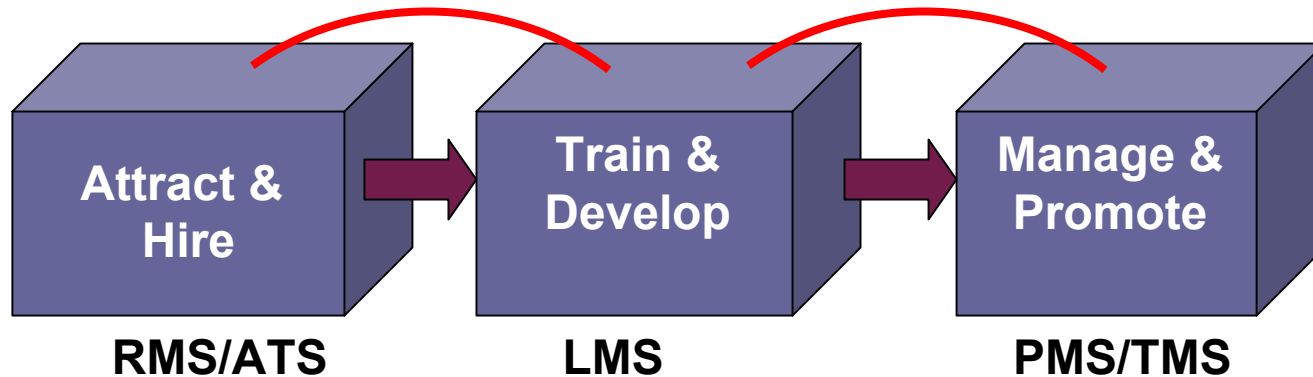
Model 2: Online Recruiting/Unproctored Testing + Verification



System Integration

❑ *Multi-purpose assessment information, bridging silos*

- e.g., recruitment, selection, training needs, coaching, succession planning



- **RMS** *Recruitment Management System*
- **ATS** *Applicant Tracking System*
- **LMS** *Learning Management System*
- **PMS** *Performance Management System*
- **TMS** *Talent Management System*

Competency model

❑ *Time & Cost Efficiency – expected*

- Eliminate manual processes
- Shorter cycle times (time-to-hire)
- Efficient delivery & maintenance
- Scalable, on-demand

❑ *Standardization, Accuracy*

- Administration time, sequence, scoring
- Consistency across remote business locations

❑ *Power*

- Complex assessment methods feasible

❑ *Security*

- IP protection – random forms, reduced exposure
- Combat cheating – data forensics

Testing environment

- More complex to manage & support
- Variations in conditions may affect performance & perceptions

Security

- Unproctored online exams risk exposure, loss of IP, cheating

Privacy

- Risks of loss, theft, unauthorized use of personal data files

Digital divide

- Subgroup differences in access, although improving

Legal

- Casting broader net not always good; record keeping for “applicants”

Cross-cultural adaptation

- Technology-enabled delivery increases risk of misuse, measurement challenges

❑ *Technology advances have led to dramatic changes in testing practice*

- Automation and AI
- Alternative delivery models
- Integrated systems, strategic HR

❑ *Best practices are evolving*

- Professional standards and principles provide little guidance re: technology-based assessment (AERA et al, 1999; SIOP 2003)
- ITC (2005) guidelines outline key considerations – 4 years old
- Need for practical guidelines on effective approaches to manage risks, maximize validity & utility

Thank you

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